



Xewkija Local Council

**Business Plan
for the
Period
2020 - 2024**

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Overview and Summary

Hubert Saliba
Mayor

Marion Attard
Executive Secretary

Statement of Income and Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
Income						
Funds received from Central Government (1)	435,688	440,045	444,445	448,890	453,379	2,222,447
Income raised from Bye-Laws (2)	12,000	12,120	12,241	12,364	12,487	61,212
Income raised from LES (3)	1,000	1,010	1,020	1,030	1,041	5,101
Investment Income (4)	150	152	153	155	156	765
Other Income (5)	-	-	-	-	-	-
TOTAL	448,838	453,326	457,860	462,438	467,063	2,289,525
Expenditure						
Personal Emoluments (6)	97,667	99,620	101,613	103,645	105,718	508,263
Operations and Maintenance (7)	281,063	284,474	287,930	291,434	294,985	1,439,886
Administration (8)	60,580	61,186	61,798	62,416	63,040	309,019
Finance Cost (9)	-	-	-	-	-	-
Other Expenditure (10)	28,456	28,115	26,536	25,308	23,838	132,255
TOTAL	467,766	473,395	477,877	482,803	487,581	2,389,423
Surplus / Deficit	(18,928)	(20,069)	(20,018)	(20,365)	(20,518)	(99,898)

Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
Non-current Assets						
Property, Plant and Equipment (16)	252,563	228,906	336,132	310,824	286,985	1,415,410
Current Assets						
Inventories (11)	-	-	-	-	-	-
Receivables (12)	40,500	53,500	55,500	58,500	58,500	266,500
Cash and Cash Equivalents (13)	408,331	416,378	422,896	427,840	431,160	2,106,605
Total Current Assets	448,831	469,878	478,396	486,340	489,660	2,373,105
Current Liabilities (14)						
Payables	98,000	88,000	78,000	78,000	78,000	420,000
Total Current Liabilities	98,000	88,000	78,000	78,000	78,000	420,000
Net Current Assets	350,831	381,878	400,396	408,340	411,660	1,953,105
Non-current liabilities (15)	-	-	-	-	-	-
Net Assets	603,394	610,784	736,528	719,164	698,645	3,368,515
Reserves						
Retained Funds	603,394	610,784	736,528	719,164	698,645	3,368,515

Financial Situation Indicator

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
Current Assets	448,831	469,878	478,396	486,340	489,660	2,373,105
Current Liabilities	98,000	88,000	78,000	78,000	78,000	420,000
Working Capital	350,831	381,878	400,396	408,340	411,660	1,953,105
Government Allocation	395,688	399,645	403,641	407,678	411,755	2,018,406
FSI	89 %	96 %	99 %	100 %	100 %	97 %

Cash Budget

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
Cash Inflows						
Government cash inflows	395,688	399,645	403,641	407,678	411,755	2,018,406
Cash flows from Bye-Laws & L.N fees						-
Local Enforcement cash flows	1,000	1,010	1,020	1,030	1,041	5,101
Finance cash flows						
Loan Proceeds						-
Investment income	150	152	153	155	156	765
	150	152	153	155	156	765
Capital cash flow						
Proceeds from disposal of assets						-
Cash received from EU funds						-
Cash received from Twinning						-
Cash from Community Services	4,000	4,040	4,080	4,121	4,162	20,404
Other Cash Inflows	48,000	48,480	48,965	49,454	49,949	244,848
TOTAL Inflows	448,838	453,326	457,860	462,438	467,063	2,289,525
Cash Outflows						
Personal Emoluments	97,667	99,620	101,613	103,645	105,718	508,263
Operations & Maintenance	281,063	284,474	287,930	291,434	294,985	1,439,886
Administration	60,580	61,186	61,798	62,416	63,040	309,019
Finance						-
Capital						
Acquisition of property						-
Construction						-
Improvements						-
Special programmes						-
	-	-	-	-	-	-
Cash outflows re EU projects						-
Cash outflows re Twinning						-
Cash outflows re Community Services						-
	-	-	-	-	-	-
TOTAL Outflows	439,310	445,280	451,341	457,495	463,743	2,257,168
SURPLUS / (DEFICIT)	9,528	8,047	6,519	4,944	3,320	32,357
Brought forward (Bank /Cash Bal.)	398,803	408,331	416,378	422,896	427,840	398,803
Carry forward	408,331	416,378	422,896	427,840	431,160	431,160

Detailed Estimates of Income

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
Income						
1 Funds received form Central Government:						
0001 In terms of section 55 CAP 363	395,688	399,645	403,641	407,678	411,755	2,018,406
0002-0004 In terms of section 58 CAP 363						-
0005-0019 Other Income	40,000	40,400	40,804	41,212	41,624	204,040
	435,688	440,045	444,445	448,890	453,379	2,222,447
2 Bye-Laws & Legal Fees						
0021-0025 Community Services	4,000	4,040	4,080	4,121	4,162	20,404
0026-0035 Income from Permits	8,000	8,080	8,161	8,242	8,325	40,808
	12,000	12,120	12,241	12,364	12,487	61,212
3 Local Enforcement Income						
0037 Commission from Regional Committees						-
0038-0055 Contraventions	1,000	1,010	1,020	1,030	1,041	5,101
	1,000	1,010	1,020	1,030	1,041	5,101
4 Investment Income						
0091-0095 Bank interest	150	152	153	155	156	765
0096-0099 Income received from Government Securities						-
	150	152	153	155	156	765
5 General Income						
0056-0065 Sponsorships						-
0066-0069 Documents & Information						-
0070-0075 EU Funds						-
0076-0080 Twinning						-
0081-0089 Insurance Claims						-
0100-0109 Donations						-
0110-0119 Contributions						-
0120-0129 General Income						-
	-	-	-	-	-	-
Total	448,838	453,326	457,860	462,438	467,063	2,289,525

Detailed Estimates of Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
€	€	€	€	€	€	
6 Personal Emoluments						
1100 Mayor's Allowance	8,647	8,820	8,996	9,176	9,360	44,999
1200 Employees' Salaries & Wages	74,520	76,010	77,531	79,081	80,663	387,805
1300 Bonuses						-
1400 Income Supplements						-
1500 Social Security Contributions	7,500	7,650	7,803	7,959	8,118	39,030
1600 Allowances	7,000	7,140	7,283	7,428	7,577	36,428
1700 Overtime						-
	97,667	99,620	101,613	103,645	105,718	508,263
7 Operations and Maintenance						
2100-2149 Public Utilities	6,000	6,060	6,121	6,182	6,244	30,606
2200-2259 Public Materials & Supplies	9,000	9,090	9,181	9,273	9,365	45,909
2300-2399 Repairs & Upkeep	40,000	40,400	40,804	41,212	41,624	204,040
2400-2449 Rent	2,600	2,626	2,652	2,679	2,706	13,263
3010 Street Lighting	9,500	9,595	9,691	9,788	9,886	48,460
3020 Lease of Equipment						-
3030 Insurance	2,400	2,424	2,448	2,473	2,497	12,242
3035 Bank Charges	400	404	408	412	416	2,040
3038 Penalties						-
3040 Waste Disposal	25,000	25,250	25,503	25,758	26,015	127,525
3041 Refuse Collection	52,000	52,520	53,045	53,576	54,111	265,252
3042 Bulky Refuse Collection	200	202	204	206	208	1,020
3043 Bins on wheels						-
3045 Bring in sites						-
3051 Road & Street Cleaning	15,000	15,150	15,302	15,455	15,609	76,515
3052 Cleaning & Maintenance of Non-Urban Areas	6,763	6,831	6,899	6,968	7,038	34,498
3053 Cleaning of Public Conveniences	10,000	10,100	10,201	10,303	10,406	51,010
3055 Cleaning of Council Premises	5,000	5,050	5,101	5,152	5,203	25,505
3060 Cleaning & Maintenance of Parks & Gardens	15,000	15,150	15,302	15,455	15,609	76,515
3061 Cleaning & Maintenance of Soft Areas						-
3062 Cleaning & Maintenance of Beaches & CA						-
3063 Cleaning & Maintenance of Country Non-Urban						-
3064 Other Contractual Services	1,500	1,515	1,530	1,545	1,561	7,652
3070-3090 Consultation Fees						-
3100-3139 Contract & Project Management	1,200	1,212	1,224	1,236	1,249	6,121
3300-3379 Hospitality	12,500	12,625	12,751	12,879	13,008	63,763
3380-3389 Community	7,000	7,070	7,141	7,212	7,284	35,707
3600-3694 Local Enforcement Expenses						-
3700-3799 EU Projects						-
3800-3899 Twinning						-
Maintenance of Urban Roads	60,000	61,200	62,424	63,672	64,946	312,242
	281,063	284,474	287,930	291,434	294,985	1,439,886

Detailed Estimates of Expenditure (Continued)

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
€	€	€	€	€	€	
8 Administration & Other Expenditure						
2150-2199 Office Utilities	2,400	2,424	2,448	2,473	2,497	12,242
2260-2299 Office Materials & Supplies	1,980	2,000	2,020	2,040	2,060	10,100
2450-2499 Office Rent						-
2500-2599 National & International Memberships	500	505	510	515	520	2,551
2600-2699 Office Services	9,000	9,090	9,181	9,273	9,365	45,909
2700-2799 Transport	6,000	6,060	6,121	6,182	6,244	30,606
2800-2899 Travel	2,200	2,222	2,244	2,267	2,289	11,222
2900-2999 Information Services	7,500	7,575	7,651	7,727	7,805	38,258
3050 Office Cleaning	3,500	3,535	3,570	3,606	3,642	17,854
3140-3199 Professional Services	18,000	18,180	18,362	18,545	18,731	91,818
3200-3299 Training						-
3345 Office Hospitality						-
3400-3499 Incidental Expenses	9,500	9,595	9,691	9,788	9,886	48,460
						-
	60,580	61,186	61,798	62,416	63,040	309,019
9 Finance Costs						
3036 Interest on Bank Loan						-
						-
						-
	-	-	-	-	-	-
10 Other Expenditure						
3500-3599 Loss / (Profit) on Disposal of assets						-
3695 Increase/(Decrease) in allowance for bad debts						-
8000-8099 Depreciation (charge for the year)	28,456	28,115	26,536	25,308	23,838	132,255
	28,456	28,115	26,536	25,308	23,838	132,255
Total	467,766	473,395	477,877	482,803	487,581	2,389,423

Detailed Estimates of Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
€	€	€	€	€	€	
11 Inventory						
5201-5249 Stationery						-
5250-5299 Consumables						-
						-
	-	-	-	-	-	-
12 Receivables						
0201-0209 Receivables	33,500	33,500	33,500	33,500	33,500	167,500
0210-0219 LES Receivables						-
0220-0229 Receivables from EU						-
0250 Prepayments & Accrued income	15,000	25,000	25,000	25,000	25,000	115,000
Provision for bad debt	(8,000)	(5,000)	(3,000)	-	-	(16,000)
	40,500	53,500	55,500	58,500	58,500	266,500
13 Cash & Equivalents						
5001-5099 Bank & Cash Balances	408,331	416,378	422,896	427,840	431,160	2,106,605
	408,331	416,378	422,896	427,840	431,160	2,106,605
14 Payables						
4000 Payables	70,000	65,000	65,000	65,000	65,000	330,000
4100 Accruals	14,000	13,000	13,000	13,000	13,000	66,000
4150 Deferred Income						-
Short-term Borrowings						-
Committed Funds	14,000	10,000	-	-	-	24,000
	98,000	88,000	78,000	78,000	78,000	420,000
15 Non Current Liabilities						
4200 Long Term Borrowings						-
						-
						-
	-	-	-	-	-	-

16 Depreciation of Property, Plant and Equipment

Asset	Property	Office Furniture & Fixtures	Computer Equipment	Office & Other Equipment	Urban Improvements	Motor Vehicle	New Street Signs	Constuction	Assets under Constuction	Total
% of depreciation	1%	8%	25%	20%	10%	20%	100%	10%	0%	
	€	€	€	€	€	€	€	€	€	€
Cost										
As at 01 January 2020	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,306,759	22,083	1,978,138
Additions									250,000	250,000
Disposals										-
As at 31 December 2020	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,306,759	272,083	2,228,138
Grants/ other reimbursements										
As at 01 January 2020			1,407		3,115			833,591	281,542	1,119,655
Additions										-
Transfers										-
As at 31 December 2020	-	-	1,407	-	3,115	-	-	833,591	281,542	1,119,655
Accumulated Depreciation										
As at 01 January 2020	14,316	22,327	6,298	28,412	413,659	1,397	32,527	308,528		827,464
Charge for the year	855	3,137	353	1,784	3,389	645		18,293		28,456
Released on disposal										-
As at 31 December 2020	15,171	25,464	6,651	30,196	417,048	2,042	32,527	326,821	-	855,920
Budgeted NBV 31 Dec 2019	71,223	15,903	-	-	-	1,828	-	93,222	9,628	191,804
Budgeted NBV 31 Dec 2020	70,368	16,362	319	4,342	23,101	1,183	-	146,347	(9,459)	252,563

16 Depreciation of Property, Plant and Equipment

Asset	Property	Office Furniture & Fixtures	Computer Equipment	Office & Other Equipment	Urban Improvements	Motor Vehicle	New Street Signs	Constuction	Assets under Constuction	Total
% of depreciation	1%	8%	25%	20%	10%	20%	100%	10%	0%	
	€	€	€	€	€	€	€	€	€	€
Cost										
As at 01 January 2021	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,306,759	272,083	2,228,138
Additions								157,239	(147,780)	9,459
Disposals										-
As at 31 December 2021	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,463,998	124,303	2,237,597
Grants/ other reimbursements										
As at 01 January 2021	-	-	1,407	-	3,115	-	-	833,591	281,542	1,119,655
Additions					5,000			157,239	(157,239)	5,000
Transfers										-
As at 31 December 2021	-	-	1,407	-	8,115	-	-	990,830	124,303	1,124,655
Accumulated Depreciation										
As at 01 January 2021	15,171	25,464	6,651	30,196	417,048	2,042	32,527	326,821	-	855,920
Charge for the year	855	3,137	319	1,488	3,378	645		18,293		28,115
Released on disposal										-
As at 31 December 2021	16,027	28,601	6,970	31,684	420,426	2,687	32,527	345,114	-	884,036
Budgeted NBV 31 Dec 2020	70,368	16,362	319	4,342	23,101	1,183	-	146,347	(9,459)	252,563
Budgeted NBV 31 Dec 2021	69,512	13,225	-	2,854	14,723	538	-	128,054	-	228,906

16 Depreciation of Property, Plant and Equipment

Asset	Property	Office Furniture & Fixtures	Computer Equipment	Office & Other Equipment	Urban Improvements	Motor Vehicle	New Street Signs	Constuction	Assets under Constuction	Total
% of depreciation	1%	8%	25%	20%	10%	20%	100%	10%	0%	
	€	€	€	€	€	€	€	€	€	€
Cost										
As at 01 January 2022	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,463,998	124,303	2,237,597
Additions								114,844	(105,385)	9,459
Disposals										-
As at 31 December 2022	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,578,842	18,918	2,247,056
Grants/ other reimbursements										
As at 01 January 2022	-	-	1,407	-	8,115	-	-	990,830	124,303	1,124,655
Additions									(124,303)	(124,303)
Transfers										-
As at 31 December 2022	-	-	1,407	-	8,115	-	-	990,830	-	1,000,352
Accumulated Depreciation										
As at 01 January 2022	16,027	28,601	6,970	31,684	420,426	2,687	32,527	345,114	-	884,036
Charge for the year	855	1,984		1,488	3,378	538		18,293		26,536
Released on disposal										-
As at 31 December 2022	16,882	30,585	6,970	33,172	423,804	3,225	32,527	363,407	-	910,572
Budgeted NBV 31 Dec 2021	69,512	13,225	-	2,854	14,723	538	-	128,054	-	228,906
Budgeted NBV 31 Dec 2022	68,657	11,241	-	1,366	11,345	-	-	224,605	18,918	336,132

16 Depreciation of Property, Plant and Equipment

Asset	Property	Office Furniture & Fixtures	Computer Equipment	Office & Other Equipment	Urban Improvements	Motor Vehicle	New Street Signs	Constuction	Assets under Constuction	Total
% of depreciation	1%	8%	25%	20%	10%	20%	100%	10%	0%	
	€	€	€	€	€	€	€	€	€	€
Cost										
As at 01 January 2023	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,578,842	18,918	2,247,056
Additions								18,918	(18,918)	-
Disposals										-
As at 31 December 2023	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,597,760	-	2,247,056
Grants/ other reimbursements										
As at 01 January 2023	-	-	1,407	-	8,115	-	-	990,830	-	1,000,352
Additions										-
Transfers										-
As at 31 December 2023	-	-	1,407	-	8,115	-	-	990,830	-	1,000,352
Accumulated Depreciation										
As at 01 January 2023	16,882	30,585	6,970	33,172	423,804	3,225	32,527	363,407	-	910,572
Charge for the year	855	1,414		1,366	3,380			18,293		25,308
Released on disposal										-
As at 31 December 2023	17,738	31,999	6,970	34,538	427,184	3,225	32,527	381,700	-	935,880
Budgeted NBV 31 Dec 2022	68,657	11,241	-	1,366	11,345	-	-	224,605	18,918	336,132
Budgeted NBV 31 Dec 2023	67,801	9,827	-	-	7,965	-	-	225,230	-	310,824

16 Depreciation of Property, Plant and Equipment

Asset	Property	Office Furniture & Fixtures	Computer Equipment	Office & Other Equipment	Urban Improvements	Motor Vehicle	New Street Signs	Constuction	Assets under Constuction	Total
% of depreciation	1%	8%	25%	20%	10%	20%	100%	10%	0%	
	€	€	€	€	€	€	€	€	€	€
Cost										
As at 01 January 2024	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,597,760	-	2,247,056
Additions										-
Disposals										-
As at 31 December 2024	85,539	41,826	8,377	34,538	443,264	3,225	32,527	1,597,760	-	2,247,056
Grants/ other reimbursements										
As at 01 January 2024	-	-	1,407	-	8,115	-	-	990,830	-	1,000,352
Additions										-
Transfers										-
As at 31 December 2024	-	-	1,407	-	8,115	-	-	990,830	-	1,000,352
Accumulated Depreciation										
As at 01 January 2024	17,738	31,999	6,970	34,538	427,184	3,225	32,527	381,700	-	935,880
Charge for the year	855	1,489			3,201			18,293		23,838
Released on disposal										-
As at 31 December 2024	18,593	33,488	6,970	34,538	430,385	3,225	32,527	399,993	-	959,719
Budgeted NBV 31 Dec 2023	67,801	9,827	-	-	7,965	-	-	225,230	-	310,824
Budgeted NBV 31 Dec 2024	66,946	8,338	-	-	4,764	-	-	206,937	-	286,985